Organisation: Wye Valley NHS Trust Date of Meeting: 1st August 2014

Key work completed during the year 2013/14	 Delivering the Patient Care Improvement Plan following the Rapid Responsive Review Improvements to the urgent care pathway Delivering a £6.6m savings programme Futures Project: reviewing future options for organisational form
Successes during 2013/14	 Providing harm free care: consistently above 95% on the Safety Thermometer Increasing nurse staffing levels Reductions in falls, pressure ulcers and MRSA Developing the Clinical Assessment Unit and Virtual Wards and reducing length of stay
Challenges during 2013/14	 Mortality indicators Delivering NHS Constitution targets around A&E waiting times and cancer waits Meeting national standards for key pathways such as urgent care and Stroke Delivering the full savings programme of £8.8m Significant changes on the Board
Key work for 2014/15	 Continuing to improve the quality and safety of care Improving the efficiency and cost effectiveness of services Working with partners to transform health and social care services across Herefordshire

Key areas of risk for 2014/15	 Activity level increases related to the urgent care pathway can compromise care, safety and patient flow Providing a seven day service in all areas Medical cover in some services remains inadequate Clinical leadership vacancies Mortality indicators
Any opportunities or suggestions for future scrutiny work	 Whole health and social care community transformation programme Urgent care pathway changes Mortality indicators